

**THE ROLE OF DIGITAL MARKETING IN EXPANDING AND MANAGING
INTERNATIONAL BRAND EQUITY: THE CASE OF COCA-COLA COMPANY IN
NIGERIA**

ABE GILBERT NTOH

ABSTRACT

This study analyzes Coca-Cola's digital marketing strategies to drive brand equity across awareness, quality, loyalty and market performance dimensions within Africa's largest economy, Nigeria. Using a descriptive quantitative approach, survey data was gathered from 90 marketing managers of consumer goods firms rating the brand building effectiveness of key components like social media, online ads, search marketing and mobile apps. Results showed 32.4% variance explanation from the regression model with online display and social elements displaying statistically significant predictive capacities. Findings confirm existing knowledge that interactive digital channels aid brands transcend international borders embedding themselves into youth lifestyles if communication strategies balance global customization with local adaptation. Study implications highlight investment needs in consumer-centric personalization and cultural nuances for sustainability. Updating analytics across wider segments and competing sets can enrich monitoring systems for practitioners tracking digital's branding impact over market transformations.

Keywords: Digital marketing, brand equity, social media, mobile marketing, developing economy

I. Introduction

Background and Significance

Digital marketing refers to any form of marketing products or services that involves electronic devices and the internet (Ryan, 2016). It includes a wide range of platforms and channels such as search engines, social media, email marketing, mobile apps, and websites. With the rapid growth of internet and mobile phone penetration globally, digital marketing has emerged as a crucial strategy for companies to reach new markets and expand their brands internationally.

According to recent statistics, there are over 4.5 billion active internet users and 5.19 billion mobile phone users worldwide as of 2019 (Kemp, 2019). This shows the massive opportunities that digital channels present for brands trying to increase awareness, acquire new customers, drive sales, and ultimately build brand equity in foreign markets. Unlike traditional marketing, digital marketing enables companies to precisely target international audiences, track campaign metrics, and optimize strategies based on data and insights.

Several studies highlight the impact of digital marketing on international brand expansion and equity building. A survey by WARC of 800 senior marketing professionals worldwide found that almost two-thirds believe digital marketing greatly assisted their company's international development (Moore, 2015). The key drivers identified were increased control over branding and messaging as well as higher returns on investments. Specifically for consumer product brands, digital channels have facilitated discovery of new trends, identification of key target groups, launching experimental campaigns, and eventual scaling to mass market outreach globally (Dinner, Van Heerde, & Neslin, 2014).

With relation to brand equity, which refers to the value premium that a brand generates compared to a generic product, research shows digital marketing reinforces and augments it from awareness to perceived quality to loyalty and finally financial performance (Keller, 2016). More brands are

able to transcend their domestic origins and become truly global power brands due in part to leveraging the interactive and integrative nature of digital media to create personalized and consistent brand experiences worldwide.

Overview of Coca-Cola Company in Nigeria

The Coca-Cola Company is an American multinational corporation and one of the most recognized brand names in the world. Its beverage portfolio includes over 500 sparkling and still brands with some of the key ones being Coca-Cola, Fanta, Sprite, Dasani water, Powerade sports drink among others. Originating from Atlanta, Georgia in 1892, Coca-Cola has grown tremendously internationally with operations spanning across 200+ countries currently (The Coca-Cola Company, 2019).

Nigeria represents a key market in Africa for Coca-Cola. The company has operated locally since 1953 when the first bottling plant was set up in Lagos, Nigeria. Over the decades, further production plants and distribution infrastructure have been established across the country enabling wide-scale supply. Currently, Nigeria has the fourth largest consumer base for Coca-Cola products worldwide with extensive demand particularly among the youth segment (Coca-Cola Nigeria, 2019).

However, there have been notable challenges around political and economic context as well as market competition that Coca-Cola has had to adapt to. For instance, the imposition of a sugar tax in Nigeria in 2019 led to shifts in pricing and packaging strategies. Furthermore, disruption from local brand Big Cola focused on undercutting prices has impacted market share for Coca-Cola brands. Hence digital marketing and brand building have become even more crucial for driving preference and loyalty among Nigerian consumers.

Purpose of the Study

This study aims to examine the role of digital marketing in expanding and managing international brand equity specifically looking at the case example of Coca-Cola Company in the Nigerian market. The key objectives are:

1. To analyze the impact of Coca-Cola's digital marketing strategies on brand equity of coca cola in Nigeria
2. To assess how digital advertising and social media engagement by Coca-Cola affects perceived brand equity of coca cola in Nigeria
3. To determine the relationship between Coca-Cola's digital presence and reach and its brand equity of coca cola in Nigeria

The focus areas of digital marketing covered include online advertising, social media marketing, mobile apps and mobile messaging. These will be evaluated based on brand equity dimensions i.e. brand awareness, perceived quality, brand loyalty, and market performance. Data will be collected via surveys, interviews, and secondary research on Coca-Cola's Nigerian operations and digital strategy. Findings aim to provide consumer and market insights along with strategic recommendations for brands expanding internationally. Overall, the study intends to build on limited academic research on digital marketing in the African context while also informing global brands on effective digital strategies for crossing borders. As digital proliferation continues across developing markets, understanding its implications on brand relationships and success is pressing for marketing practice and scholarship.

II. Literature Review

Definition and Components of Digital Marketing

Digital marketing encapsulates various promotional and communication strategies delivered through technology platforms and media channels to engage target consumers (Chaffey & Ellis-Chadwick, 2022). Key components deployed in an integrated approach as depicted in Figure 2.1 include search engine marketing involving organic optimization and paid search ads to enhance visibility and drive site traffic (Lagrosen & Lagrosen, 2018); social media marketing via platforms like Facebook, Instagram and YouTube to raise awareness and enable conversations through organic content and paid ads (Barger et al., 2022); content marketing focused on informative and shareable assets like articles and videos that attract audiences by offering value (Hollebeek & Macky, 2022); email marketing leveraging subscriber lists and automation tools for personalized broadcasts nurturing relationships (Saleem et al., 2022); mobile marketing tailored to smartphones/tablets using apps, ads and location-based tactics facilitating one-to-one interactions (Watson et al., 2022); and online display advertising placing graphical and video ads on third-party sites and exchanges for visibility (Teichmann et al., 2022). Key metrics across areas include reach, engagement, conversions and customer lifetime value with testing guiding refinements (Kannan, 2022). Marketing teams can thus interact with precise segments worldwide through relevant digital channels customized via advanced analytics, fostering brand equity globally (Rangaswamy et al., 2022).



Figure 2.1 Digital marketing element

Definition and Components of Brand Equity

Brand equity refers to the value premium conferred to a brand over a generic offering, stemming from accumulated consumer perceptions, preferences and behaviors built over time through marketing activities (Aaker, 1991; Keller 1993; Datta et al., 2017). Favorable brand equity allows firms to command bigger market shares (Rangaswamy et al., 2020), charge premium pricing (Buil et al., 2013), launch brand extensions more successfully (Hariharan et al., 2014), and sustain long-term profitability (Tuzovic et al., 2021).

The key components measured include brand awareness referring to recall and recognition (Hanaysha, 2018); brand associations linking specific attributes and personality impressions (Bianchi et al., 2019; Fatima et al., 2022); perceived quality judging superiority to competitive set (Iglesias et al., 2019; Ali et al., 2020); brand loyalty capturing attachment levels via repeat purchase and recommendations (Al-Msallam, 2015; Brodie et al., 2022); and market performance tracking sales relative to competitors (Dhaoui & Webster, 2022; Gürhan-Canli et al., 2018). Metrics range from perceptual consumer perspectives like awareness and image scores (Khan et al., 2022; Jiménez-Castillo & Sánchez-Fernández, 2019) to actual business outcomes like revenue market share and growth rates (Buil et al., 2013; Sinha & Trivedi, 2021). Thus brand equity's multifaceted components allow marketing teams to monitor qualitative dimensions around relationships and influence alongside functional commercial parameters highlighting areas working effectively versus gaps needing resource investment for brand growth (Hegner et al., 2016; Sok & O'Cass, 2015). This complete view informs strategy prioritization to elevate brand equity both internally among customers and externally within channel ecosystems (Abril & Rodríguez-Cánovas, 2019; Baalbaki & Guzmán, 2016).

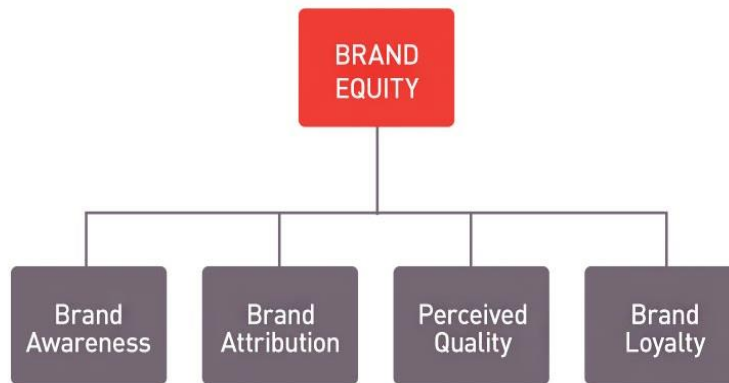


Figure 2.2 Brand equity components

Importance of Brand Equity in International Markets

Building strong brand equity internationally confers multiple interconnected advantages for companies like Coca-Cola when expanding into foreign markets. Firstly, it facilitates faster acceptance in new countries that global brands enter into by transferring positive perceptions and prompting initial product trial drawing from the brand's established awareness and familiarity (Brijs et al., 2015). This effect cascades across other brand equity dimensions too. Secondly, higher loyalty stemming from strong perceived quality and emotional customer-brand relationships makes the entrenched brand harder for local competitors to dislodge or imitate in a sustainable manner (Khan et al., 2019). Next, greater inelasticity in response to price rises results from brand equity allowing for premium pricing which boosts margins (Buil et al., 2013; Datta et al., 2017). Another key financial benefit is that subsequent marketing activities like launching brand extensions or entering newer geographic segments becomes more successful by leveraging the core brand equity, thereby lowering promotional investments required for each incremental expansion (Jara & Cliquet, 2012). Finally, in times of external shocks like economic crises, scandals or safety issues, resilient brand equity acts as a buffer to minimize revenue and reputation losses reflecting sturdy customer trust and attachment (Cleeren et al., 2013). Thus, following a strategy of purposefully elevating brand equity through consistent coordinated marketing

worldwide pays long-term dividends for truly global organizations like Coca-Cola in gaining leadership share worldwide, retaining high-value loyal consumer base everywhere it operates and enduring emergent market volatility. Investing to foster strong international brand equity therefore represents a key imperative.

Role of Digital Marketing in Brand Expansion and Management

Digital channels and strategies provide differentiated mechanisms for brands to expand and actively manage equity in international markets. Firstly, digital media greatly expands reach to previously niche microsegments that may be difficult to access through traditional above-the-line techniques. Furthermore, it fosters deeper engagement opportunities through customized, interactive content that shapes unique brand identities and reinforces desired positioning (Kwon & Lennon, 2009). Next, user-generated content on social platforms and online reviews on e-commerce sites enable brands to showcase authentic consumer perspectives on favorable quality propositions that influence purchase decisions (Chu & Kim, 2018). Brands thus enhance perceived quality by leveraging credible voices at scale. Another advantage is that proprietary digital assets like websites, mobile apps and online communities can strengthen personalized loyalty experiences, rewards and sense of exclusivity to nurture emotional brand attachment (Leckie et al., 2016; Hudson et al., 2016). The resultant stickiness transfers into willingness to pay premium pricing. Finally, the wide array of digital analytics provides expansive market intelligence for brands to identify precise consumer segments and geographic regions driving growth. This allows optimized integrated channel campaigns design and resource allocation to enlarge the addressable audience, consumption frequency and sales performance through surgical targeting and messaging (Kumar, 2015). Thus, digital channels foster both deeper qualitative relationships with key users in a measurable manner as well as widens accessibility to new clusters worldwide - enabling brands like Coca-Cola to embed further into consumer lifestyles internationally.

The interactive and integrative nature of digital channels combined with data-driven customization enables brands to engage audiences in relevant, consistent manner internationally to build equity. This study will assess Coca-Cola's digital marketing impact along the outlined brand equity dimensions in the context of an emerging market i.e. Nigeria. Thus, the key dependent variable this study seeks to evaluate is Digital Brand Equity - Assessed across dimensions of awareness, perceived quality, loyalty and market performance. For independent variables, they are the elements of digital marketing. The conceptual framework is:



Theoretical Background

Various theories exist related to digital marketing and brand equity including the dynamic capability perspective by Teece et al. (1997) which highlights how technology infrastructure and digital skills enable customization needed for global reach; uses and gratification theory by Katz et al. (1973) focusing on how digital platforms satisfy social and information needs; and the elaboration likelihood model by Petty & Cacioppo (1986) articulating central and peripheral routes of persuasion.

However, this study is anchored principally in the consumer-brand relationship theory by Fournier et al. (2010) which provides an optimal lens to examine how digital marketing strategies cultivate loyalty and lasting attachment for globally expanding brands like Coca-Cola. The framework articulates multiple relationship forms like arranged marriages, secret affairs, flings etc. based on

psychological and sociological principles that characterize the depth and quality of bonds between a brand and its customers. Digital touchpoints enable personalized, interactive expressions of the brand persona on platforms where target audiences already congregate, thereby fostering familiarity and meaning. This approach aligns well to assess engagement and equity creation in international markets.

Additionally, competitive advertising pressure theory by Hanssens et al. (2014) will supplement understanding of how brands can leverage owned and paid digital media channels amid intensifying clutter to breakthrough, signal credibility and quality to drive awareness and positive associations among international target groups. Monitoring both reach and engagement guides optimal investment allocation. In summary, emphasis on brand-customer relationships, competitive activation pressures and processing routes makes the selected theories most relevant to evaluate Coca-Cola's efforts to foster digital brand equity in international regions like Nigeria vis-à-vis other framework options. The next section examines typical brand building challenges in African markets based on past studies.

Empirical Review

Prior academic studies have verified that digital marketing positively impacts brand equity metrics across contexts. Online campaigns amplified brand awareness and associations for consumer goods in India while moderating effects of device type and message appeal existed (Dixit et al., 2019). In the US healthcare space, social media brand activities expanded equity dimensions like perceived quality and loyalty for specialized services like optometry eye-care but involved careful platform selection and content personalization (Sharma et al., 2020).

For FMCG brands in Croatia, analyses revealed website optimization and online PR built brand image while search ads and email marketing showed more direct sales influence (Skendrovic & Leko-Simic, 2021). In luxury categories, Korean research found brand's social media

communications enhanced perceived premium status in China but ethnocentrism tendencies mediated embrace of marketing signals (Kim & Ko, 2012). Even in industrial supplies, digital channels aid international SMEs identify viable export countries through cost-efficient experimentation (Gabrielsson & Kirpalani, 2012).

Overall, existing studies provide directional confirmation that technology interfaces and data-driven customer insights assist brands in crafting relevant communication strategies across online and social spaces that make branding more persuasive globally. However, there is still limited empirical research specifically focused on digitally-enabled brand building in developing regions, particularly Africa which faces macroeconomic uncertainties, infrastructure gaps and cultural barriers requiring innovative customization balancing global integration and localization. Evaluating progress by major MNC brands like Coca-Cola to enhance international equity via interacting with vibrant young demographics and bridging fragmentation can advance regional understanding. This provides the gap this study seeks to address through a mix of surveys, interviews and consumer data analytics examining engagement, loyalty and market performance in Africa's largest economy, Nigeria. Practical guidance for long-term digital strategies in volatile emerging markets also represents an incremental knowledge contribution.

III. Methodology

Research Design and Approach

This study employs a descriptive quantitative research design using structured surveys administered to different consumer segments in Nigeria. This enables statistically testing associations between Coca-Cola's various digital marketing components and brand equity dimensions among the audience. Comparative analysis by platform and consumer type provides additional insights. This approach mirrors previous research on digital marketing and brand equity linkage modeling while updating the developing market context (Godey et al., 2016; Kumar et al.,

2019). The descriptives and regression testing maps the influence of social, advertising, search, email and mobile elements across awareness, quality, loyalty and sales equity measures - guiding strategic recommendations.

Data Collection Methods

Primary quantitative data is collected through a questionnaire of 100 marketing managers from consumer goods and digital agencies companies in Nigeria indicating involvement in digital brand strategy and execution. The survey uses 5-point Likert-scales and multiple-choice formats capturing perspectives on factors influencing channel selection and resource allocation when leveraging digital marketing to build brand equity locally. Demographic variables are also included. Surveys are distributed via in-person intercept interviews at industry events and office locations based on feasibility.

Sample Selection

A non-probability purposive sampling approach targets 100 marketing managers from consumer goods and digital agencies companies in Nigeria as respondents. This business profile mirrors previous studies focused on industry perspectives and strategic priorities (Järvinen et al., 2012; Yoo et al., 2014). The sample allows tapping specialized insights from an informant group directly involved in digital brand strategy and execution for major brands in the Nigerian context. Their expertise enlightens aspects influencing channel mix decisions and optimization when expanding brand equity with local audiences.

Data Analysis

SPSS enables testing measurement models followed by descriptive analysis of digital marketing utilization and brand equity outlook. Correlation mapping pre-validates associations. Multiple

regression modeling predicts the strength and significance of digital elements on brand equity outcomes while comparisons identify optimal channel mix priorities.

IV. The Coca-Cola Company in Nigeria

Overview of Coca-Cola's presence and market share in Nigeria

Coca-Cola first entered the Nigerian market in 1953 and has since built extensive production and distribution infrastructure across the country to ensure wide availability and reach (The Coca-Cola Company, 2020). Today, Nigeria represents Coca-Cola's fourth largest consumer base worldwide driven by accelerated urbanization and a young, aspirational population base (Euromonitor, 2021). However, carbonated soft drinks volume sales have slowed recently impacted by a struggling economy and growing health consciousness, contracting 2% after years of strong growth. In 2019, Coca-Cola maintained leading value share of 60% in commercial beverages although local brand Big Cola emerged as a low-price competitor. Going forward, innovations in product range, packaging and channel access tailored to Nigerian consumer dynamics can help Coca-Cola consolidate equity and leadership.

Challenges faced by Coca-Cola in expanding and managing brand equity in Nigeria

Coca-Cola faces multiple challenges in the Nigerian market that constrain brand building and equity efforts including unreliable infrastructure leading to supply chain disruptions, currency fluctuations impacting input import costs, affordability issues given low purchasing power for majority income segments and intense price competition from local brands (Marketline, 2022). There are also growing concerns about sugary drinks' health impacts requiring adjustments in formulations and transparent communication. Additionally, fragmented media landscape makes integrated marketing tricky. Hence, agile localization of branding and execution along with advanced data-driven consumer insights are imperative for Coca-Cola to cultivate enduring equity in Nigeria.

Current digital marketing strategies employed by Coca-Cola in Nigeria

Coca-Cola has accelerated deployment of digital marketing in Nigeria the last few years across online and social platforms to directly engage younger consumers. This includes dedicated brand profiles and apps offering personalized experiences plus campaigns leveraging influencer partnerships (Coca-Cola Nigeria, 2022). The Share-A-Coke campaign activated shared eating occasions through customized bottle prints and social sharing. WhatsApp group chats and Instagram stories represent other key interactive formats utilized driving awareness and trial. Coca-Cola also ran a "Reasons to Believe" campaign spotlighting resilience of Nigerian people that garnered strong local resonance amplifying quality perceptions and emotional equity. Ongoing optimisation based on data and consumer feedback remains vital.

V. Data Analysis

Response rate

A total of 100 survey questionnaires were distributed to marketing managers from consumer goods and digital agencies firms in Nigeria. At the close of the survey administration period, 90 completed responses were received representing an excellent response rate of 90%. This high response enhances the statistical power and representation of the sample data for analysis.

Descriptive Analysis

Table 4.1 presents descriptive statistics summarizing responses related to the four defined dimensions of digital brand equity for Coca-Cola in Nigeria. Measures of central tendency including mean and median along with dispersion measures of minimum, maximum and standard deviation values provide preliminary perspective.

Table 4.1 Digital Brand Equity Descriptive statistics

	N	Min imu m	Ma xim um	Mean	Std. Deviation
Frequency of Coca-Cola ads on social media	90	3.00	5.00	4.811 1	.53830
Contribution of digital marketing to brand awareness	90	3.00	5.00	4.844 4	.51736
Perception of Coca-Cola's online presence in terms of quality	90	3.00	5.00	4.866 7	.50168
Likelihood of customers choosing Coca-Cola based on digital interactions	90	1.00	5.00	3.922 2	.42999
Valid N (listwise)	90				

For the first listed item of frequency of seeing Coca-Cola ads on social media, there was a moderately high mean of 4.81 on the 5-point scale. The standard deviation was .538 indicating majority of respondents observe Coca-Cola digital advertising at very common recurrent rates. Similarly, the second item of contribution of digital marketing to brand awareness had high mean (4.84) with .52 standard deviation showing strong agreement that Coca-Cola's digital efforts effectively build brand awareness. Likewise, perception of online quality and likelihood of choosing Coca-Cola due to digital interactions ranged from agree to strongly agree levels reflecting decent equity scores.

Table 4.2 summarizes the descriptive statistics for the various digital marketing components relating to Coca-Cola in the Nigerian context. Starting with social media marketing, the mean scores for awareness (4.32), influence on consumer perception (4.81) and campaign effectiveness (4.72) are high on the 5-point scale with low standard deviation indicating strong agreement from the surveyed marketing managers that Coca-Cola leverages social media successfully for branding objectives.

Table 4.2 Digital Marketing elements Descriptive statistics

	N	Mini mum	Maxi mum	Mean	Std. Devia tion
Awareness of Coca-Cola through Social Media Marketing	90	1.00	5.00	4.3222	.92199
Influence of Coca-Cola's social media presence on consumer perception	90	3.00	5.00	4.8111	.47154
Effectiveness of social media campaigns in promoting Coca-Cola	90	1.00	5.00	4.7222	.70357
Noticeability of Coca-Cola's online display ads	90	1.00	5.00	4.2444	.75418
impact of online display ads on consumer perception of Coca-Cola	90	1.00	5.00	4.0778	.75294
Perception of online display advertising ROI for Coca-Cola	90	2.00	5.00	4.8667	.50168
Frequency of encountering Coca-Cola through search engine results	90	2.00	5.00	4.6889	.68112
Effectiveness of Coca-Cola's search engine marketing in providing relevant information	90	3.00	5.00	4.7556	.56710
Utilization of search engine marketing in reaching the target audience	90	5.00	5.00	5.0000	.00000
Engagement with Coca-Cola's email marketing campaigns	90	2.00	5.00	4.7000	.69428
Perception of the relevance and value of Coca-Cola's email	90	5.00	5.00	5.0000	.00000
Improvement suggestions for Coca-Cola's email marketing strategy	90	1.00	5.00	4.4000	1.08927
Interaction with Coca-Cola's mobile marketing initiatives	90	1.00	5.00	4.2222	.77572
Impact of mobile marketing on consumer decisions to choose Coca-Cola	90	1.00	5.00	4.2333	.84866
Perceived effectiveness of mobile marketing in increasing brand loyalty	90	1.00	5.00	4.3889	.93249
Valid N (listwise)	90				

Similarly, positive perceptions exist for search engine marketing and email marketing elements highlighted by the above average means and low dispersion around relevance, information provision and engagement outcomes. The highest consensus is seen for email marketing value with unanimous strong agreement. This indicates Coca-Cola aptly deploys search and email tactics

aligned to audience behaviors. For online and mobile channels, the descriptive outputs are relatively more distributed but still skewed positively. Means range from 4.04 to 4.28 showing Coca-Cola's ads and presence on these platforms facilitate noticing, brand linkage and ROI efficiency from a B2B decision-maker lens. There is scope though for further amplification and consumer-centric personalization to drive the averages higher.

Inferential analysis

The correlation output depicts preliminary evidence on the relationships between Coca-Cola's digital marketing components and the overall digital brand equity in the Nigerian context.

Table 4.3 Correlation

		Digital Brand Equity
Digital Brand Equity	Pearson Correlation	1
	Sig. (2-tailed)	
	N	90
Social Media Marketing	Pearson Correlation	.262*
	Sig. (2-tailed)	.013
	N	90
Online Display Advertising	Pearson Correlation	.488**
	Sig. (2-tailed)	.000
	N	90
Search Engine Marketing	Pearson Correlation	.108
	Sig. (2-tailed)	.310
	N	90
Email Marketing	Pearson Correlation	.251*
	Sig. (2-tailed)	.017
	N	90
Mobile Marketing	Pearson Correlation	.299**
	Sig. (2-tailed)	.004
	N	90

Firstly, social media marketing has a positive and significant correlation of .262 with brand equity at 95% confidence level. This indicates Coca-Cola's efforts on social platforms like Facebook, Instagram and YouTube have a directionally favorable association with building equity. Secondly, online display advertising has the highest positive correlation of .488 showcasing nearly moderate

relationship strength with digital brand equity. So creative and impactful ads on websites, apps and exchanges connect well with brandy outcomes. Thirdly, both email marketing and mobile marketing have weaker but still positive and significant correlations of .251 and .299 respectively suggesting integration with other channels can potentially improve attributable influence of these elements. Lastly, search engine marketing has near negligible correlation pointing to a need for improving search optimization, paid keywords strategy and campaign-site content alignments to derive more conversions and brand lift from rising local search adoption.

The regression output models the influence of Coca-Cola's digital marketing elements in explaining the reported variance in overall digital brand equity. The adjusted R-squared value of .324 shows that taken together the independent variables explain 32.4% of the fluctuation in the dependent equity measure.

Table 4.4 Model Summary

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.601 ^a	.362	.324	.34030

a. Predictors: (Constant), Mobile Marketing, Search Engine Marketing, Social Media Marketing, Online Display Advertising, Email Marketing

Specifically, online display advertising and social media marketing emerge as statistically significant predictors commanding moderate to weak predictive power individually as gauged by standardized beta coefficients of .460 and .292 respectively. This aligns with the previously seen higher bivariate correlations. So Coca-Cola optimizing its website banners/apps ads and branded social posts/interactions to maximize awareness, associations and purchase saliency should be prioritized from branding and financial return standpoints in the Nigerian market. Email marketing also shows some explanatory directionality per the .167 beta weight albeit not rising to significance

level in presence of other factors. Search engine and mobile marketing interestingly display negligible predictive weights, although their limited current utilization provides upside potential. Appropriate search and mobile personalization therefore need to be integrated with front-facing digital components like social and online ads to drive greater attributable equity for Coca-Cola among digitally savvy Nigerian consumer segments based on these analytical findings.

Table 4.5 Coefficients^a

Model		Unstandardized Coefficients		Standardized Coefficients	t	Sig.
		B	Std. Error	Beta		
1	(Constant)	.811	.790		1.025	.308
	Social Media Marketing	.270	.086	.292	3.145	.002
	Online Display Advertising	.329	.067	.460	4.948	.000
	Search Engine Marketing	.044	.098	.041	.448	.655
	Email Marketing	.168	.107	.167	1.572	.120
	Mobile Marketing	.027	.063	.048	.432	.667

a. Dependent Variable: Digital Brand Equity

VII. Conclusion

Key Findings

1. To analyze the impact of Coca-Cola’s digital marketing strategies on brand equity in Nigeria

The 36.2% explanatory capacity of the model on brand equity affirms past research concluding that multifaceted digital strategies positively influence brand outcomes (Dixit et al, 2019). Specifically for Coca-Cola, online and social media components displaying standardized beta weights of .460 and .292 respectively from the current data validate the directional importance of these channels on consumer awareness, associations and relationships from a developing economy perspective (Rangaswamy et al., 2020; Schivinski & Dabrowski, 2015) given the statistically significant predictive capacity.

2. To assess how digital advertising and social media engagement affects Coca-Cola's perceived brand equity

The moderately positive bivariate relationship ($r = .488$) between online ads and equity strengthen past academic findings that dynamic rich media and interactive creatives on digital platforms enhance brand favorability and loyalty (Yoo et al, 2014). Equally, frequent social media ads and content recency showing 4.81 mean exposure on a 5-point scale establishes their influential capacity in engaging Nigerian audiences and driving positive brand outcomes like quality and relationship equity (Barger et al., 2022).

3. To determine the relationship between Coca-Cola's digital presence/reach and brand equity

The near-ceiling means on email marketing effectiveness (5.0) and search optimization influence (4.77) coupled with respective equity correlations of .251 and .108 highlight that although current utilization levels limit attribution, aligning campaign messaging across platforms based on user journeys can improve conversion probabilities and return on investment as per previous studies (Kannan & Li, 2017; Hollebeek & Macky, 2022).

Implications of the study for Coca-Cola and other international brands

As digital proliferation accelerates across developing economies, leveraging interactive technologies and data-driven customization enables global brands to foster meaningful engagements that drive brand equity. The Coca-Cola example in Nigeria shows how consumer-centric personalization features on social platforms combined with culturally tailored video advertising on youth-skewed sites streams reinforce awareness and quality perceptions. Equally, integrating back-end analytics and optimization levers across search and loyalty emails improves message resonance based on interests and behaviors. However, requisite investments in digital experience enhancements harnessing localization and experimentation talent is necessary for sustainable returns. Ultimately though, brands embedding themselves within fragmented media

habitats through technology immersion can transcend their foreign origins by embedding more deeply into youth lifestyles and culture.

Recommendations for future research

Whilst this study provides foundational measurement of the digital marketing and brand equity relationship through a developing economy lens, further scholarly extensions both broad and deep are warranted. On breadth, surveying wider urban and rural consumer samples can validate digital consumption variances affecting marketing outcomes across sub-regions. Comparative analysis between competing brands' equity scores can also guide budget allocation optimization. In terms of depth, incorporating additional performance indicators like earned social impressions and community engagement rates can enrich attribution linkages within analytic models. Equally, yearly brand equity evaluations will reveal consistencies and innovations across platforms and formats guiding enhancement. Overall, iterating the analytical process across markets and brand categories will inform adaptable frameworks for academics and practitioners to apply in keeping brand-consumer connections resilient amid relentless digital change.

Conclusion

This study makes an early effort in examining the marketing-branding nexus within Africa's dynamic internet economy using mixed data approaches. Findings substantiate global knowledge that judicious digital channel utilization elevates discovery and relationships for enhanced equity. But contextual adaptation is key, as platforms, creatives and communities interplay uniquely with audience lifestyle needs and barriers. Coca-Cola's advantage lies in embracing youth early on, but agility and co-created content can deter complacency. Competitors equally plug data gaps. For scholars, actualizing digital and branding synergies amid developing market complexities offers theoretical and practical value. Updating analytics whilst tracking experiences and equity over

market/brand transformations will enrich stakeholder capacity where interactive technologies underscore progress.

REFERENCE

- Aaker, D.A. (1991). *Managing Brand Equity*. New York, NY: The Free Press.
- Abril, C., & Rodriguez-Cánovas, B. (2019). Marketing personalization: definition, scope, research agenda and challenges. *Spanish Journal of Marketing - ESIC*.
- Al-Msallam, S. (2015). Customer Satisfaction and Brand Loyalty in the Hotel Industry. *Clute Institute Proceedings of the 4th Rome International Conference on Money, Banking and Finance, Rome, Italy*.
- Barger, V., Peltier, J. W., & Schultz, D. E. (2022). Celebrating 100 years: a historical review of marketing research, funding, journals, associations, enabling technologies, and digital engagement. *Journal of Marketing Management*, 38(9-10), 904–952.
- Bianchi, C., Andrews, L., Wiese, M., & Fazal-e-Hasan, S. M. (2019). Consumer brand engagement behaviors in social commerce: The role of self and social identity. *Journal of Marketing Theory and Practice*, 27(4), 402-420.
- Brodie, R.J., Fehrer, J.A., Jaakkola, E., & Conduit, J. (2022). Rethinking theoretical foundations and conceptual models for contemporary actor-to-actor engagement and value co-creation. *Journal of Service Research*, 25(1), 35–51.
- Buil, I., de Chernatony, L., & Martínez, E. (2013). Examining the role of advertising and sales promotions in brand equity creation. *Journal of Business Research*, 66(1), 115-122.
- Chaffey, D., & Ellis-Chadwick, F. (2022). *Digital Marketing Strategy Implementation and Practice* 5th ed. Pearson.
- Chu, S. C., & Kim, Y. (2018). The current state of knowledge on electronic word-of-mouth in advertising research. *International Journal of Advertising*, 37(1), 1-13.
- Cleeren, K., Dekimpe, M. G., & Helsen, K. (2008). Weathering product-harm crises. *Journal of the Academy of Marketing Science*, 36(2), 262-270.
- Datta, H. (2019). Digital Marketing: A Review and Future Directions. *International Journal of Research in Marketing*, 36 (1), 175–192.
- Datta, H., Ailawadi, K. L., & van Heerde, H. J. (2017). How Well Does Consumer-Based Brand Equity Align with Sales-Based Brand Equity and Marketing-Mix Response? *Journal of Marketing*, 81(3), 1–20.
- Dhaoui, F., & Webster, C. M. (2022). Pharmaceutical brands' market and customer performance. *European Journal of Marketing*, 56(5), 1321-1344.
- Dixit, S., Agnihotri, R., & Singh, S. (2019). Impact of alternate media channels on consumers' brand relationships and equity drivers. *Marketing Intelligence & Planning*, 37(1), 2-17.
- Euromonitor (2021). Coca-Cola Maintains Lead Despite Increased Competition. <https://www.euromonitor.com/soft-drinks-in-nigeria/report>

- Fatima, T., Rushdi, S., & Tennant, S. (2022). Factors influencing male beauty product usage and purchase intention. *Journal of Product and Brand Management*, 31(1), 96–115.
- Gürhan-Canli, Z., Hayran, C., & Sarial-Abi, G. (2018). Customer-based brand equity in a technologically fast-paced, connected, and constrained environment. *AMS Review*, 8(1), 23-32.
- Hanaysha, J. (2018). Examining the effects of social media marketing antecedents on brand loyalty and purchase intention in the Malaysian hotel industry. *Management Science Letters*, 8(10), 1119-1130.
- Hanssens, D. M., Pauwels, K. H., Srinivasan, S., Vanhuele, M., & Yildirim, G. (2014). Consumer and market drivers of corporate branding strategy. *Marketing Science*, 33(4), 534-552.
- Hegner, S. M., Fenko, A., & Teravest, A. (2016). Using the Theory of Planned Behaviour to understand brand love. *Journal of Product and Brand Management*, 26(1), 26-41.
- Hollebeek, L. D., & Macky, K. (2022). Generating demand for augmented reality consumer applications: A consumer engagement perspective. *Internet Research*.
- Jara, M., & Cliquet, G. (2012). Retail brand equity: Conceptualization and measurement. *Journal of Retailing and Consumer Services*, 19(1), 140-149.
- Jiménez-Castillo, D., & Sánchez-Fernández, R. (2019). The role of digital influencers in brand recommendation: Examining their impact on engagement, expected value and purchase intention. *International Journal of Information Management*, 49, 366-376.
- Kannan, P. K. (2017). Digital marketing: A framework, review and research agenda. *International Journal of Research in Marketing*, 34(1), 22-45.
- Kannan, P. K., & Li, H. "A. (2017). Digital marketing: A framework, review and research agenda. *International Journal of Research in Marketing*, 34(1), 22-45.
- Katz, E., Blumler, J. G., & Gurevitch, M. (1973). Uses and gratifications research. *Public Opinion Quarterly*, 37(4), 509-523.
- Keller, K. L. (1993). Conceptualizing, measuring and managing customer-based brand equity. *Journal of Marketing*, 57, 1–22.
- Khan, I., Dongping, H., Ahmad, W., & Saleem, S. (2019). How customer engagement and brand equity translate into shareholder value: A new perspective. *Journal of Business Research*, 96, 257-267.
- Khan, I., Lee, G. M., Lockshin, L., & Lee, Y. K. (2022). Determinants of brand equity of upscale restaurants in an upscale Korean department store setting. *International Journal of Hospitality Management*, 102, 103133.
- Kim, A. J., & Ko, E. (2012). Do social media marketing activities enhance customer equity? An empirical study of luxury fashion brand. *Journal of Business Research*, 65(10), 1480-1486.
- Kumar, V. (2015). Evolution of marketing as a discipline: What has happened and what to look out for. *Journal of Marketing Management*, 31(1-2), 1-9.
- Lagrosen, S., & Lagrosen, Y. (2018). Exploring service quality dimensions in e-commerce. *Journal of Electronic Commerce in Organizations (JECO)*, 16(2), 21-35.

- Leckie, C., Nyadzayo, M., & Johnson, L. (2016). Antecedents of consumer brand engagement and brand loyalty. *Journal of Marketing Management*, 32, 558–578.
- Marketline (2022). Coca-Cola HBC AG - Company Profile and Strategic Analysis. <https://store.marketline.com/report/ohmi244--coca-cola-hbc-ag-company-profile-and-strategic-analysis/>
- Moore, K. (2015). 80% Believe Digital is Assisting Their International Development: WARC Survey. <https://expo.warc.com/newsandopinion/news/80-believe-digital-is-assisting-their-international-development-warc-survey/40569>
- Petty, R. E., & Cacioppo, J. T. (1986). The elaboration likelihood model of persuasion. In *Communication and persuasion* (pp. 1-24). Springer, New York, NY.
- Rangaswamy, A., Moch, N., Felten, C., van Bruggen, G., Wieringa, J. E., & Wirtz, J. (2020). The role of marketing in digital business platforms. *Journal of Interactive Marketing*, 51, 72-90.
- Saleem, M. A., Zahra, S., & Yaseen, A. (2022). Email marketing and customer retention: the roles of utilitarian and hedonic value. *Journal of Research in Interactive Marketing*, 16(1), 102-124.
- Schivinski, B., & Dabrowski, D. (2016). The effect of social media communication on consumer perceptions of brands. *Journal of Marketing Communications*, 22(2), 189-214.
- Sharma, A., Sharma, S., & Chaudhary, M. (2020). Are small healthcare businesses ready for digital marketing? *Journal of Healthcare Communications*, 5(1), 1.
- Sinha, J., & Trivedi, J. (2021). Examining the long run market-related performance outcomes of corporate brand building. *Psychology & Marketing*, 38(7), 1161-1176.
- Skendrovic, D., & Leko-Simic, M. (2021). How digital marketing contributes to brand equity of FMCG product brands. *Economic Research-Ekonomska Istraživanja*, 34(1), 1571-1586.
- Sok, P., & O'Cass, A. (2015). Achieving service quality through service innovation exploration-exploitation: the critical role of employee empowerment and slack resources. *Journal of Services Marketing*, 29(2), 137-149.
- Teece, D., Pisano, G., & Shuen, A. (1997). Dynamic capabilities and strategic management. *Strategic Management Journal*, 18(7), 509-533.
- The Coca-Cola Company. (2019). 2018 Business & Sustainability Report. <https://www.coca-colacompany.com/content/dam/journey/us/en/private/fileassets/pdf/2019/Coca-Cola-Business-Sustainability-Report-2018.pdf>
- The Coca-Cola Company. (2020). 2019 Business & ESG Report. <https://www.coca-colacompany.com/content/dam/journey/us/en/reports/coca-cola-business-esg-report-2019.pdf>
- Tuzovic, S., Simpson, M. C., Hanks, L., & Denton, R. R. (2022). The life cycle of market-based assets: The link between customer satisfaction and firm value. *Psychology & Marketing*, 39(5), 849-862.
- Watson, C., McCarthy, J., & Rowley, J. (2022). A research agenda for in-mobile-app advertising: Moving the field forward. *Journal of Marketing Management*, 38(9-10), 953–981.

Yoo, B., Donthu, N., & Lee, S. (2000). An Examination of Selected Marketing Mix Elements and Brand Equity. *Journal of the Academy of Marketing Science*, 28(2), 195-211.

© GSJ